



Below is the unedited questionnaire response of:

**J.P. Matzigkeit**  
Atlanta City Council  
District 8

## 2017 Candidate Pre-Interview Questionnaire

1. Describe briefly your qualifications for this office. In addition, please identify up to 5 organizations or individuals who are actively supporting your candidacy and why you believe their support is important.
  - For starters, **I have years of experience listening to the community to understand the issues.** As Founder and President of the Chastain Park Conservancy, I have over 15 years' experience working with the community to understand their thoughts, dreams, issues, priorities and potential solutions. Listening to the community was step one to developing the 2008 Master Plan for Chastain Park that was shaped and re-shaped by extensive public input, including presentations to all 26 NPUs. Through my experience I have learned how to listen and the importance of public input.
  - **I have experience as a financial steward who brings a business perspective to government.** Our City's budget is over \$2B and in addition, City Council is responsible for billions of infrastructure investments. I am currently the Chief Financial Officer for Wahoo Fitness, an Atlanta tech fitness company. In this role, I've developed an expertise in many financial areas, including: budgeting, financial statement and cash flow analysis, financial controls, risk management and capital markets. Such knowledge and experience is critical to appropriately oversee the financial health and investment returns of taxpayer money.
  - In addition to finance, **I have 20+ years' experience in the field of human resources**, including 14 years at Cox Enterprises leading their corporate compensation and benefits departments. At Cox, I managed hundreds of millions of dollars in compensation, healthcare and pension expenditures. A majority of the City's budget is comprised of employee-related costs and much of the City's service delivery success is dependent upon attracting, retaining and motivating enough of the right employees. Having a deep understanding and expertise in such an important area will be valuable perspective to have on City Council.
  - **I have a successful track record working with the City and business community to get things done for District 8.** As a leader in the Chastain Park Conservancy's recent \$5+ million capital campaign, I helped leverage City of Atlanta funds and private donations to deliver two major park improvements: the widening of the Powers Ferry Path and expansion of the playground.
  - The following individuals are actively supporting my candidacy. Their support is important because they are long-time community leaders, two of which have served as District 8 City Council members during the last 28 years, who I respect immensely for their service, passion and ability to get things done – the right way:
    - Yolanda Adrean – current District 8 City Council member (served for 8 years)
    - Mark Elliott – Troutman Sanders attorney, President of Northside Youth Organization (NYO) and past president of the Chastain Park Civic Association.
    - Bill Harrison – business owner, Bill Harrison Design
    - Clair Muller – former District 8 City Council member (served for 20 years)
    - Jay Smith – retired President of Cox Newspapers and 15-year work colleague at Cox and the Chastain Park Conservancy.
  - More information about me is available on LinkedIn at:  
<https://www.linkedin.com/in/jpmatzigkeit/>

2. What is your vision for the City of Atlanta and how would you implement it? Please be specific.

- **My vision is for Atlanta to be widely recognized as delightfully livable, business friendly and welcoming to everyone.**
- **Delightfully Livable** – development and investment based on comprehensive plans addressing:
  - Smart development, including affordable housing,
  - Traffic / mobility, including commuters into and from outside the City,
  - Parks and greenspace that are within walking distance of all residents.In addition, to be delightfully livable, the City must be willing to invest in our public safety to make sure the City is safe and secure.
- **Business friendly** – Atlanta must be business friendly so that employers are attracted to Atlanta. Rules, regulations, permitting and procurement must be transparent, efficient and easy. Our transportation and business infrastructure needs to be world class. Our tax rates and incentives must be competitive. We must have an educated and skilled work force that is competitive with the global workforce and be a leader in research and development facilities.
- **Welcoming to everyone** – a City who welcomes and embraces all, both residents and visitors, with open arms and Southern hospitality. We must remember Atlanta’s place in America’s civil rights and human rights history and continue to build on that legacy.
- This vision would require the commitment of the City Council, the Mayor and their staff, as well as governmental agencies outside the City of Atlanta. The first step to implement this vision is to paint the picture of what the end state will be and how we could achieve it. First, we must develop, finalize, approve plans: comprehensive development; transportation; plan to staff, attract, retain, motivate and equip public safety personnel; plan to review/revise business regulations, permitting and procurement; economic development, among others. Some of these plans are in place, some are being updated and some need to be started. Once a plan is in place the next step would be to work with Council Members, the Mayor and other government leaders to find common ground and commitment. I don’t have any illusions this would be easy. But if we don’t try, then we will never achieve.

3. Please identify the three greatest issues or problems facing the City of Atlanta and specifically how you would work to solve them.

**I believe the three greatest issues facing Atlanta are:**

- 1) Safety and security,**
- 2) Traffic and mobility, and**
- 3) Being business friendly.**

**Safety and Security:** Little else matters if the City is not safe and secure. I've heard this loud and clear from constituents across District 8 and throughout the City. City Council and the Mayor need to work with the Chief of Police and Fire Chief to:

- Determine the appropriate number, by position, of police and fire personnel needed and the requisite skills required,
- Develop a talent acquisition plan to attract the right people with the right skills,
- Determine the market competitive total compensation package and develop a plan to achieve and effectively communicate it,
- Ensure the police and fire departments have strong leadership and skills training, and
- Ensure all personnel have the right tools to do the best job possible.

**Traffic and Mobility:** Atlanta has notoriously horrible traffic, with limited mass transit options, that impacts nearly everyone's quality of life, productivity and some people's employment opportunities. We must fix this for Atlanta to be a great city. And it starts with a comprehensive traffic and development plan for the City but must also include a regional traffic plan to truly address the issue. Specifically, I would work with the Mayor, City Council and appropriate departments / agencies to:

- **Immediately address the Top 25 worst intersections/roads in Atlanta.** We can make significant improvements in traffic and travel conditions quickly and road improvement and maintenance are key to doing this in the short term. When I speak with constituents across District 8, a frequent request is resurfacing roads and fixing pot holes. The City will have TSPLOST funding over the coming years which should be directed to these projects. This is in the City's control, has funding and can make an impact quickly.
- **Increase MARTA's coverage.** Expanding MARTA rail lines, which obviously is an expensive long-term project, is the top priority among Atlantans throughout the City as reflected in the City of Atlanta's current transportation plan update survey. In the short term, we can use buses and smaller vehicles to provide more comprehensive transportation coverage. We need to understand how people move from where they live to where they work and ensure there is regional cooperation between MARTA and the transportation agencies of surrounding areas (e.g., Cobb, DeKalb, Decatur, North Fulton). One of the keys to fixing Atlanta's transportation issue is providing good options for people to reduce the number of single-occupancy vehicle trips and increase usage of more efficient multi-occupancy vehicles.
- **Complete the City's update to the Connect Atlanta Plan (Atlanta's Transportation Plan)** with broad input, debate and revisions. We must have a thoughtful plan to guide our work that incorporates alternative means of transportation (bikes and multi-modal) and ties to a comprehensive development plan that encourages building along existing transportation corridors.
- **Develop mobility options other than cars.** For example, bike lanes and bike paths can be effectively used in more dense areas of the City. The Beltline is a wonderful example of this. I would encourage the City to work with non-profits such as the PATH Foundation to build out these networks in strategic locations in the City.

**Be Business Friendly:** Atlanta must be business friendly to facilitate economic growth, increase employment and raise personal income – which ultimately leads to increased revenue and financial health for the City. Rules, regulations, permitting and procurement must be transparent, efficient and easy. Our transportation and business infrastructure needs to be world class. Our tax rates and incentives must be competitive. We must have an educated and skilled work force that is competitive with the global workforce and be a leader in research and development facilities.

In addition, the City should collaborate with the business community to address these issues. The Atlanta business community has a long history of wonderful civic leadership and I would work to encourage this continued mutually beneficial relationship.

I will work with the Mayor, City Council and appropriate departments to further all these goals.

4. As a City Council member, how would you manage collaborating with your colleagues on difficult citywide issues versus representing your own constituents?

- **I believe we have much more in common across our City than we have differences, and I plan to quickly address common issues.** Everyone wants a safe and enjoyable community in which to live. Everyone is impacted by traffic. Everyone wants high quality City services. Everyone wants to minimize waste and taxes. Everyone wants an educated workforce with good paying jobs.
- It's critical to know the people you are working with on a personal level and understand their issues. To that end, I would spend one day a month with a council member in their district understanding their issues, and in turn, invite them to join me for a day in District 8.
- I plan to work on these common City-wide issues, with the voice that reflects the perspectives and interests of the District 8 constituents.
- Having said that, if there are issues unique to District 8, I would appropriately address them with my Council colleagues and spearhead the solution/legislation.

5. How do you view the City of Atlanta's financial position? Should the City of Atlanta have additional tools in place to ensure financial management going forward?

- Fortunately, **the City's financial position is in much better shape than in the past.** The City currently has \$175 million in reserves, the highest level of reserve funds in the City's history, and has a "balanced budget" for 2018 that does not tap any reserve funds and did not include a property tax increase.
- I applaud what Mayor Reed, his administration and the Atlanta City Council have done to "right the ship". We must **build on this great work and ensure our tax payers we will vigilantly and prudently manage the City's significant investments** in people, public safety, city services and infrastructure, including the special TSPLOST voters recently passed.
- To appropriately manage our financial investments, the City must have:
  - Enhanced **financial transparency and controls**
  - **Expert and efficient management of all financial investments** – for example, the City has 3 different pension plans that could be consolidated to increase efficiency and reduce costs
  - **Enhanced policies and procedures to manage compensation and benefit costs**, which comprise a majority of the general fund budget. I bring over 25 years of compensation and benefit management expertise to City Council and I would work with the City on a variety of related issues, including ensuring we have appropriate staffing levels, salary increase guidelines and overtime pay procedures (let's staff appropriately rather than pay overtime).
  - **Continued vigilance of its debt portfolio and long-term financial liabilities.** As CFO of Wahoo, this is what I do every day and what I'll bring to City Council.

6. Please describe your philosophy regarding property tax assessments and municipal taxation.

- The painful reality is that all governments provide citizens services through tax collections and therefore some level of taxation and/or user fees are necessary.
- However, **I do not take the act of taxation lightly** and believe we must continually resist the temptation to raise tax rates to provide more services, must regularly evaluate the need to continue special taxes and must ensure our tax rates are competitive with other local and national cities.
- Property tax assessment is mandated by the State of Georgia and managed by each individual county. Property must be appraised equitably according to impartial standards. Routine, periodic, professional, valuations are a must. By law, each county must value all real property at market rates so taxes can be equitably collected across all persons in all counties of the State.
- Philosophically, I have several issues with property taxes, including they do not directly have corresponding cash flow with which to pay the taxes, and they are not necessarily correlated with a property owner's ability to pay. For example, if a property's value increases substantially, like it has along the Beltline, but a person's income has not, think of an elderly person on a fixed income, then the property taxes can increase significantly when the person's income has remained the same and there is no associated cash flow to pay the taxes (as there is with an income tax). An analogous tax to property taxes would be taxing your retirement account each year based on the paper gains of your account. You haven't received any cash from stock sales with which to pay taxes and you haven't received a pay raise (or your pension hasn't gone up) just because the paper value of your stock account has increased.
- Furthermore, financial hardships for property owners and an erosion in government credibility can arise when property assessments increase significantly more than the market is moving to "catch up" to existing market rates, such as the case in Fulton County this year.
- From a practical standpoint, if we do have property taxes, then **the tax payers of Atlanta must not have an "uncompetitive" tax burden** compared to other nearby localities. One example of an uncompetitive tax burden Atlanta property owners bear as compared to other nearby localities is the senior tax exemption. Atlanta residents do not have a senior tax exemption for the school tax portion of their property taxes like many nearby counties including adjacent counties such as Cobb and DeKalb. This creates a hardship for many seniors, especially those on fixed incomes and those whose property values increase significantly above market rates, and results in many seniors moving out of their homes in Atlanta either out of necessity or to simply save money. **I support a senior tax exemption and believe we must adopt this change to have a competitive tax structure.**
- Having said that, education is also very important to me (my mother was a teacher for over 20 years in public schools) and **we must work together to have a strong, well-funded public school system and competitive tax rates.** I want to have strong relationships with my APS Board of Education counterparts to ensure we are working together for the people of District 8 and all Atlanta.
- While property tax assessments are handled by Fulton County, the City of Atlanta must work to ensure property tax assessments are done appropriately, as part of the City's tax revenue is collected through this process. The tax payer revolt this summer over Fulton County's property tax assessments was caused by years of suspect practices that were attempted to be corrected overnight. This created massive confusion and uncertainty among taxpayers and government agencies alike (the ability to plan is critical) and hurt the credibility of all associated government

agencies including the City. This highlights the need, which is one of my top priorities, for the City to work with Fulton County and the State to ensure accurate and fair property tax assessments.

- Regarding municipal taxation, **the City must have a competitive tax structure versus other areas.** The current sales tax rate in the City of Atlanta is 8.9%, which is higher than outside the City in Fulton County (7.75%), and notably higher than cities in DeKalb County (7%) and Cobb County (6%). The sales tax in Atlanta is almost 50% higher than the sales tax across the river in Smyrna. This places businesses located in the City of Atlanta at a competitive cost disadvantage. I believe it is fiduciary responsibility to continually evaluate the appropriateness of renewing special taxes, such as TSPLOST, and not simply leave them in place once approved.

7. What is your opinion of Atlanta's MOST, and what approach do you support to fund long-term water and sewer operations?

- **Providing safe drinking water and sanitary sewer service is an absolute must** and one of the most critical services the City provides Atlanta.
- The Municipal Option Sales Tax (MOST) is a 1% City-wide sales tax that will provide approximately \$125 million a year to the Watershed Department for water and sewer rate reduction and various storm water system improvements.
- As a policy matter, **I support the MOST and as a member of City Council I will provide the critical oversight** to assure taxpayers the Watershed's nearly \$600 million annual budget is spent effectively. The Watershed Department must be responsive to customers and achieve the mandates of the Federal Court Consent Decree for our sewer system and comply with all State of Georgia Environmental Protection Division requirements.
- While Atlanta has made progress towards renovating its sewer system under the consent decree, there is still significant work to do and we need to focus our resources on the oldest infrastructure. For example, the sewers along Peachtree Creek near Bobby Jones golf course often over flow due to too much volume trying to be pushed through small, aging sewer infrastructure. Fixing this and other problem areas in the City should be a priority.
- In addition to raising sales tax revenue for water and sewer infrastructure, we need to work to ensure we are spending our money wisely. There are frequent reports of theft and fraud in Atlanta's water department and we need to assure tax payers all their tax dollars are being appropriately and efficiently used.
- To make this happen, I would push for more transparency in all financial matters with Atlanta's departments, including Watershed, and work with the new Mayor and Watershed Commissioner to ensure there is no fraud and funds are spent efficiently. It's what I do every day as CFO of Wahoo Fitness.

8. Would you change the current procurement process to protect against “pay to play”? If so, what changes would you support?

- I will push for an **independent, comprehensive review and appropriate accompanying changes to the City’s entire procurement process** to not only protect against “pay to play” but to make it as efficient and attractive as possible to do business with the City of Atlanta, which is hard today.
- Today, many companies choose not to do business with the City as the process is too difficult and it takes too long to get paid. This means fewer companies will do business with Atlanta and thus, tax payers paying higher prices for lower quality services.
- **The City needs to better utilize technology to streamline the process and make it more efficient and transparent.** E-procurement systems, which have been utilized by many governments around the world, make processes much more efficient, increase the number of bidders and reducing opportunities for fraud by automating practices prone to corruption.
- The City can learn a lot from business in this area and should enlist experts from Atlanta’s business community to help review and develop an enhanced governance and procurement program, that includes training for all City employees involved in the procurement process.
- Finally, I believe in regular evaluations and continuous improvement. Each year, an independent body, potentially independent auditors, should evaluate the procurement process, including the effectiveness of the controls / checks and balances, and produce a report of their findings.

9. If elected, describe your role in ensuring ethical and transparent management of City resources by City employees?

- I believe in leading by example. I will maintain a set of open books for my campaign and District 8 budget for anyone to review, and will not accept gifts from anyone.
- I will work with the Mayor and City Council to ensure best practices in governance, financial controls and transparency are in place at the City like they are in businesses.
- The City needs to utilize technology, including e-Procurement systems, to provide transparency in the procurement and payment processes, and to reduce opportunities for corruption.

10. What economic development strategies would you prioritize to ensure the City of Atlanta captures its fair share of future job growth?

- **Atlanta’s future economic and job growth is dependent upon how attractive it is for business** compared to other cities surrounding Atlanta, throughout the United States and around the world.
  - How skilled is the labor force and how large is it?
  - How good is Atlanta’s business infrastructure (transportation, fiber optic, etc.)?
  - How attractive is Atlanta for employees? How are the schools and quality of life?
  - What are the tax rates and incentives to do businesses in Atlanta?
  - How easy is it for companies to do business in Atlanta? How easy are the permitting processes and licensing requirements?

- I believe Atlanta should **primarily focus on creating an attractive business infrastructure and labor force as its primary economic development strategy** and rely less on tax incentives to attract businesses.
  - It is critical Atlanta **maintain and continue to invest in its world-class transportation infrastructure, including Hartsfield-Jackson Atlanta International Airport.**
  - In addition, **a robust, state-of-the-art IT infrastructure** is also critical to support business' growing need for moving large amounts of online traffic.
  - To lure and nurture leading companies, Atlanta should foster public-private partnerships with area high schools, universities, research and development facilities and start-up tech hubs to **develop and attract individuals with the skills businesses need, with a special focus on the latest technical skills.**
  - Another critical component to economic development is a **robust vocational education and training program.** This is especially important for younger workers who are transitioning into the workforce, and has been correlated with lower unemployment rates among this group.
  - Also, important to economic development is ensuring Atlanta makes it attractive to do business in the City. Business regulations and taxes should be reviewed and kept to a minimum, especially compared to surrounding areas.

11. What strategies would you implement to ensure an adequate supply of affordable housing?

- Atlanta needs affordable housing to be successful - successful economically and successful socially.
- To work broadly and over the long-term, **affordable housing needs to be priced at or as close to market rates as possible.** If occupants are not paying market rates, then subsidies are required from taxpayers. Given the limited availability of taxpayer funding, we need to keep individual subsidies as small as possible so we can help more people with our limited funding.
- Making housing affordable requires flexibility in: density, square footage, building materials, age of construction and location/cost of land.
- I believe **affordable housing needs to be part of a comprehensive plan** that reflects current and planned business locations, land values, infrastructure and access to public transit. For example, there are areas south of downtown close to the business district and public transit stations where the land values are more affordable and are good locations for affordable housing to be a component of a larger, mixed income development.
- Based on this plan, I would work to provide incentives for developers in strategic locations to build a certain portion of developments to qualify as affordable housing. I would allow developers flexibility in the amount of square footage, building materials, etc., with the goal of getting the cost at a level where the market rate for the unit would be as close to the definitions of affordable housing as possible.
- Realistically, there will be individuals whose income is too low to afford even a unit specifically built to be affordable. In these cases, the solution is to encourage cooperation between various governmental agencies (the City, Housing Authority, etc.), non-profits (such as Habitat for Humanity) and faith-based organizations to comprehensively address the issue by pooling resources and funding.

- Finally, I believe affordable housing, where possible, should be transitional while people are growing their skills, getting back on their feet or developing in their career. It would be wonderful to see people “graduate” out of affordable housing so others who need assistance could take their place.

12. What workforce development strategies should the next administration prioritize? How will these strategies address and improve economic mobility among low-to-mid skill workers?

- Workforce development is particularly important to me, as I am responsible for hiring and developing talent at Wahoo Fitness. Unfortunately, we cannot find people in Atlanta with the technical skills Wahoo needs to fill multiple open positions. Therefore, we have been forced to hire workers in other parts of the world (Australia, Europe and Asia). This highlights Atlanta’s need to truly have a workforce that is competitive globally.
- I believe the next administration should:
  - **Engage Atlanta’s businesses in training workers** to acquire skills they need for jobs employers have, with a focus on vocational training and partnerships with the Atlanta Public Schools and technical colleges. This is a win win. Businesses need workers with the skills necessary to do the jobs they have and workers need skills for jobs businesses need.
  - **Engage Atlanta’s entrepreneurs and business incubators** (such as Atlanta Tech Village and ATDC) to teach individuals how to start and run small businesses. This not only helps “graduates” get jobs but if their small business is successful, they will employ others.
  - **Facilitate wrap-around services**, such as language training, assistance locating childcare/other social services, financial planning and career counseling, to help ensure job training and employment success.
  - **Set high goals, embrace evaluation and continually modify the programs to improve them.** We owe it to people in need to provide the best and most-cutting edge workforce development services. The City must continually evaluate how it is doing and tap into outside business experts to help critique what it is doing.
- These strategies will provide both the hard skills training and “soft” skills necessary for low and mid-income workers to secure employment and put them on the track to self reliance.

13. What are the three most important transportation/infrastructure projects that should occur in the City of Atlanta? Please rank them by importance and urgency and explain your reasoning.

**#1. Immediately address the Top 25 worst intersections/roads in Atlanta.** We can make significant improvements in traffic and travel conditions quickly and road improvement and maintenance are key to doing this in the short term. When I speak with constituents across District 8, a frequent request is resurfacing roads and fixing pot holes. The City will have TSPLOST funding over the coming years which should be directed to these projects. I ranked this first, as **it is in the City's control, has funding and can make an impact quickly.** We need to pick the low hanging fruit first.

**#2. Increase MARTA's coverage.** Expanding MARTA rail lines, which obviously is an expensive long-term project, is the top priority among Atlantans throughout the City as reflected in the City of Atlanta's current transportation plan update survey. In the short term, we need to partner with MARTA to identify ways to use buses and smaller vehicles to provide more comprehensive transportation coverage. It's critical to understand how people move from where they live to where they work and ensure there is regional cooperation between MARTA and the transportation agencies of surrounding areas (e.g., Cobb, DeKalb, Decatur, North Fulton). I placed this second, given the path to addressing Atlanta's transportation issues involves providing good options for people to reduce the number of single-occupancy vehicle trips and working with our regional partners to comprehensively address the issue.

**#3. Complete the City's update to the Connect Atlanta Plan** (Atlanta's Transportation Plan) with broad input, discussion and revisions. We must have a thoughtful plan to guide our work that incorporates alternative means of transportation (bikes and multi-modal) and ties to a comprehensive development plan that encourages building along existing transportation corridors. I ranked this third, not because its unimportant – plans are critical to guide us - but because it's a plan and not an action item. **I have a bias for action.**

14. What strategies would you pursue to improve the safety – both real and perceived – of all residents, visitors, and workers in Atlanta? What partnerships are needed to realize these strategies?

**Little else matters if Atlanta is not safe and secure.** I've heard this loud and clear from constituents across District 8 and throughout the City. Making Atlanta safe is one of my highest priorities.

The strategies I would pursue to improve safety in Atlanta are outlined below. Many of these initiatives are currently underway and being supported by the Atlanta Police Foundation, which has done phenomenal work. I fully support this public-private partnership and believe is critical to making Atlanta safe and secure.

**#1. Work with the Chief of Police and Fire Chief to be sure Atlanta attracts, retains and motivates enough of the right officers:**

- Determine the appropriate number, by position, of police and fire personnel needed and the requisite skills required,
- Develop a talent acquisition plan to attract the right officers with the right skills,
- Determine the market competitive total compensation package and develop a plan to close any gaps, and
- Ensure the police and fire departments have strong leadership and skills training

**#2. Continue to invest in technology** including the camera and license plate readers (LPRs) of Operation Shield, which provides the APD extremely powerful tools that have produced great results in capturing criminals.

**#3. Continue to focus on community policing** programs including programs such as the Atlanta Police Foundations' @Promise, Secure Neighborhoods and the West Side Security Plan initiatives. Assisting our police officers to live in affordable housing in the community they work is a win win; we need to develop additional programs for other safety personnel including fire fighters.

**#4. Examine zone re-alignment for the APD**, given Atlanta's growing and shifting population, to ensure our resources are properly positioned.

**#5. Develop a comprehensive safety report** card benchmarked against world-class standards and publicize the results. Safety is so critically important that we need to honestly assess our capabilities and performance. This should be publicized to either force us to make improvements or give people peace of mind.

15. Georgia ranks 49th among states for per-capita arts funding. What actions would you take to ensure our arts and culture organizations have the funding they need to thrive and enrich our city?

- **The arts enrich Atlanta's quality of life and have a positive economic impact on the City**, generating significant economic activity, creating jobs and generating taxes.
- As a classically-trained singer from a family of professional singers and visual artists, I personally appreciate the importance of the arts.
- **I support the City's Department of Cultural Affairs public funding to the arts** through its Contracts for Arts Services (CAS) program which will grant over \$1 million in general operating and project support funding to non-profit, community and neighborhood organizations, as well as project support to individual Atlanta-based artists.
- In addition, I will work to **incorporate space for artists' communities in the City's comprehensive development plan** to facilitate their growth.
- The City of Atlanta currently requires 1.0% to 1.5% of certain construction project budgets to be set aside for public art, and I would work with Council to ensure this money is spent wisely.